

CONSOLIDATED AND PARENT COMPANY CASH FLOW STATEMENTS

for the year ended 31st March 2008

	Notes	Group		Parent company	
		2008 £ million	2007 £ million	2008 £ million	2007 restated £ million
Cash flows from operating activities					
Profit / (loss) before tax		262.3	226.5	48.1	(53.6)
Adjustments for:					
Share of loss / (profit) in associate	18	1.1	(0.9)	–	–
Discontinued operations	40	0.3	15.9	–	–
Depreciation, amortisation and profit on sale of non-current assets and investments		82.0	77.7	32.2	175.9
Share-based payments		4.3	6.9	2.5	3.6
Decrease / (increase) in inventories		8.3	(82.5)	17.0	20.8
Increase in receivables		(87.1)	(136.5)	(330.6)	(9.7)
(Decrease) / increase in payables		(11.7)	104.6	260.1	28.6
(Decrease) / increase in provisions		(3.1)	5.9	0.3	2.5
Employee benefit obligations charge less contributions		(6.8)	(9.1)	(7.4)	(6.6)
Changes in fair value of financial instruments		2.3	5.2	5.4	(0.1)
Net finance costs / (income)		30.3	26.8	10.0	(0.8)
Income tax paid		(71.5)	(81.4)	(3.3)	(32.2)
Net cash inflow from operating activities		210.7	159.1	34.3	128.4
Cash flows from investing activities					
Dividends received from associate	18	0.4	0.5	–	–
Purchases of non-current assets and investments	35	(145.1)	(125.0)	(105.8)	(43.9)
Proceeds from sale of non-current assets and investments		1.5	3.5	1.0	0.1
Purchases of businesses and minority interests	35	(158.1)	(8.6)	–	(5.1)
Net proceeds from sale of businesses and minority interests	35	(1.8)	127.1	(1.2)	4.1
Net cash outflow from investing activities		(303.1)	(2.5)	(106.0)	(44.8)
Cash flows from financing activities					
Net purchase of own shares	35	(44.6)	(50.4)	(45.4)	(50.4)
Proceeds from / (repayment of) borrowings and finance leases	35	208.0	(71.8)	211.7	14.2
Dividends paid to equity holders of the parent company	10	(72.3)	(66.0)	(72.3)	(66.0)
Interest paid		(39.4)	(31.3)	(87.5)	(66.9)
Interest received		9.7	4.9	77.8	68.0
Net cash inflow / (outflow) from financing activities		61.4	(214.6)	84.3	(101.1)
(Decrease) / increase in cash and cash equivalents in the year		(31.0)	(58.0)	12.6	(17.5)
Exchange differences on cash and cash equivalents		9.5	(7.1)	–	–
Cash and cash equivalents at beginning of year		60.0	125.1	(7.5)	10.0
Cash and cash equivalents at end of year	36	38.5	60.0	5.1	(7.5)
Reconciliation to net debt					
(Decrease) / increase in cash and cash equivalents in the year		(31.0)	(58.0)	12.6	(17.5)
(Proceeds from) / repayment of borrowings and finance leases		(208.0)	71.8	(211.7)	(14.2)
Change in net debt resulting from cash flows		(239.0)	13.8	(199.1)	(31.7)
Borrowings acquired with subsidiaries		(3.6)	–	–	–
Borrowings disposed of with subsidiaries		–	19.1	–	–
Exchange differences on net debt		(3.0)	14.3	–	2.4
Movement in net debt in year		(245.6)	47.2	(199.1)	(29.3)
Net debt at beginning of year		(364.8)	(412.0)	(415.3)	(386.0)
Net debt at end of year	25	(610.4)	(364.8)	(614.4)	(415.3)

The notes on pages 62 to 103 form an integral part of the accounts.