

# THE GROUP AT A GLANCE

## OUR DIVISIONAL STRUCTURE

### Johnson Matthey

#### Environmental Technologies

Emission Control Technologies  
Process Technologies  
Fuel Cells

#### Precious Metal Products

Platinum Marketing and Distribution  
Noble Metals  
Catalysts, Chemicals and Refining  
Colour Technologies

#### Fine Chemicals

Macfarlan Smith  
Pharmaceutical Materials and Services  
Research Chemicals



Environmental Technologies Division is a global supplier of catalysts and related technologies for applications which benefit the environment such as pollution control, cleaner fuel, more efficient use of hydrocarbons and the hydrogen economy.

Johnson Matthey has a longstanding international reputation as a leader in the application of precious metals. Precious Metal Products Division is at the heart of these activities focused on the marketing, distribution, fabrication and refining of precious metals and their products and the manufacture of catalysts and precious metal chemicals.

Fine Chemicals Division is a global supplier of active pharmaceutical ingredients, fine chemicals and other speciality chemical products and services to a wide range of chemical and pharmaceutical industry customers and research institutes.

Revenue **£2,056m**

Sales excluding precious metals **£1,247m**

#### Key Statistics

Return on sales excluding precious metals **9.7%**  
Return on invested capital (ROIC) **9.4%**  
Capital expenditure **£93.8m**  
Capex / depreciation **1.4**  
Average invested capital **£1,281m**  
Employees **4,985**

Revenue **£5,562m**

Sales excluding precious metals **£420m**

#### Key Statistics

Return on sales excluding precious metals **27.8%**  
Return on invested capital (ROIC) **46.8%**  
Capital expenditure **£15.9m**  
Capex / depreciation **0.7**  
Average invested capital **£249m**  
Employees **2,594**

Revenue **£221m**

Sales excluding precious metals **£219m**

#### Key Statistics

Return on sales excluding precious metals **25.5%**  
Return on invested capital (ROIC) **13.4%**  
Capital expenditure **£22.0m**  
Capex / depreciation **1.4**  
Average invested capital **£417m**  
Employees **1,026**